

CAPABILITIES FOR RESOURCES COMPANIES

HarLin Consulting is your business partner for combining technical knowledge, risk management, and social licence with your corporate needs to accelerate commercial success.

Management Profile

Paul Dale is the Principal of Harlin Consulting. Offering over 26 years broad experience across the full resources sector value chain, Paul is an enthusiastic and engaging communicator who delivers value from first-rate natural resources development experience, technical knowledge, leadership, commercial management and a first-hand knowledge of the machineries of government & planning approvals processes.

Differentiators

Well respected within industry and government, Paul is service driven, diligent, insightful and diplomatic. The priorities which differentiate his approach are:

- investing shareholders money wisely in all actions;
- promoting commercial sustainability of the business;
- consider whether the project can ever be a viable mine;
- using an observation driven, minerals systems approach;
- nurturing a Discovery Focused culture in the whole team;
- authentic & tangible respect for all stakeholders;
- framework of strong relationships with land owners.

Paul's ability to add value and resolve difficult issues arise from his inter-disciplinary and high level experience operating in complex and contentious environments. He brings hard-won learnings from working in exploration, development, operations, government, regulatory compliance, & entrepreneurial business settings.

He is passionate about encouraging the social licence of the industry, pro-actively managing ESG considerations, and fostering Indigenous self-determination. His attitude is tangible, leading to trust & strong stakeholder relationships. This is a durable place from where superior, mutually beneficial achievements can be delivered.

Capabilities

Competent Person

- Competent Person for reporting, resource estimation, assessment & evaluation of porphyry, epithermal, mesothermal, VMS, orogenic & IRG (JORC & NI43-101)

Project generation & business development

- Organic, systems-led project generation programs
- Project M&A, divestment programs, deal negotiations
- Support for investment analyst reviews & promotion

Project evaluations

- Desk-top and literature reviews
- Technical & Modifying Factors due diligence assessment
- Resource & Project risk evaluations
- Independent Project reports & technical reviews
- Scoping, feasibility & environmental impact studies

Statutory & stakeholder management

- Development planning & permit applications
- Titles management & applications, statutory reporting
- Community, Indigenous & Landholder engagement
- Government & stakeholder liaison management

Project Operations

- Data acquisition, management, evaluation & validation
- Project planning, budgeting & field management
- Drilling programs including directional & underground
- Resource modelling, estimation & reporting
- Competent Person reporting
- Planning Project development & recommissioning

Project improvement

- Systems auditing, analysis & improvement
- Developing QMS / Integrated management systems
- Strategic planning & organisational structure reviews
- Corporate statement & values development
- Staff training & mentorship

Paul is an affiliate of **Mining Associates**, a global consulting network delivering solutions across the mining value chain.

www.miningassociates.com

